

Minutes
of the
Community Investment Committee
The Industrial Development Authority of the County of Maricopa
(the "Authority")

Date: February 21, 2017, 11:00 a.m.

Place: Ryley Carlock & Applewhite
One North Central Avenue, 12th Floor
Phoenix, Arizona 85004

Present: William McAllister, Ronald L. Westad, Jeremey Stawiecki and
Charles P. Thompson

Absent: None

Executive Director: Shelby L. Scharbach

Business Development
Officer: Gregg Ghelfi

Administrators: Janis L. Larson and Kathleen Jakubowicz

Legal Counsel: William F. Wilder and John J. Fries

Guests: Darlene Newsom and Dan Gottry of UMOM

Mr. McAllister called the meeting to order at 11:05 a.m. noting the presence of a quorum.

The Authority's Community Investment Committee ("CIC") met to discuss the following:

**1. APPROVAL OF MINUTES OF THE COMMUNITY INVESTMENT
COMMITTEE HELD ON JANUARY 17, 2017.**

Because of a lack of a quorum at the January 17, 2017 meeting, no formal action was taken.

2. PRESENTATION FROM DARLENE NEWSOM OF UMOM REGARDING TUMBLEWEED YOUTH CENTER, AND ACTION AS DETERMINED.

Ms. Scharbach introduced Darlene Newsom, Chief Executive Officer, and Daniel Gottry, Chief Operating Officer/Chief Financial Officer, both of UMOM, who were in attendance to give a presentation on the Tumbleweed Center for Youth Development (“Tumbleweed”).

Ms. Newsom explained that Tumbleweed, which has been in existence for approximately 40 years, has filed bankruptcy, and UMOM would like to acquire almost all of Tumbleweed’s youth homeless programs, which includes their basic shelter for runaway and homeless youth, two transitional housing programs that have to do with youth aging out of foster care and homeless youth that are between the ages of 18 and 25. UMOM plans to also take Tumbleweed’s street outreach and youth resource center, along with a mobile trailer that has showers and laundry facilities used for outreach. Other programs they wish to acquire from Tumbleweed are the Safe Place program (the program where logos are placed at buses, fire stations, QuikTrip gas stations and businesses where someone can ask for help) and the silk screening TumbleTees social enterprise business. Homeless youth are taught to silk screen, market and learn the business side, after which one of the youths is then hired as an intern for a portion of the year.

UMOM would like to take on \$5 million of Tumbleweed’s contracts; however, UMOM will not take the Casa De Suenos program (which is three group homes that have one contract with Health and Human Services through the Office of Refugee Resettlement – which provides shelter for illegal immigrant minors here in the Valley) because UMOM has no experience in that area and it is off their mission.

The program staff is working on the integration of the Tumbleweed staff and the UMOM staff, and integrating UMOM’s social enterprise and training and employment programs, i.e., the barista training, food service training, retail training, and TumbleTees. UMOM also has a contract with AWEE and St. Joseph’s the Worker, along with the recruitment and retention of jobs. UMOM is also trying to find out how to strengthen youth employment services in the Valley. UMOM will also be working on outreach of youth, enhancing the youth resource center currently on 24th Street and Van Buren, rapid rehousing, permanent supportive housing, leveraging partnership with Community Bridges to deal with substance abuse issues, and medical and mental health care.

Mr. Gottry explained that UMOM will not be assuming Tumbleweed’s operations, but taking their programs over. After the programs are removed, the debt will stay with Tumbleweed.

UMOM’s goal is to raise \$2 million to ensure a successful transition, and is requesting \$250,000 from the Authority.

Messrs. Thompson and Stawiecki said they did not think this request meets the Authority's mission, and did not want to open the door to other non-profit entities to use the Authority as a bail out method.

Messrs. McAllister and Westad agreed the request is within the Authority's mission to help provide a better quality of living and way of life.

After a great deal of discussion and consideration, a motion was made by Mr. Westad and seconded by Mr. McAllister to present to the Authority's full Board the grant request from UMOM of \$250,000 for the Tumbleweed program, once the matter has been through the bankruptcy court and has a final determination on the Chapter 11 outcome.

Messrs. McAllister and Westad voted aye. Messrs. Thompson and Stawiecki voted nay. The motion did not pass due to a lack of the majority of committee member votes.

3. DISCUSSION, CONSIDERATION AND ACTION AS DETERMINED REGARDING WORKFORCE DEVELOPMENT GRANT GUIDELINES TO BE USED IN CONJUNCTION WITH ARIZONA COMMUNITY FOUNDATION.

Mr. Ghelfi reminded the Committee Members of the Authority's desire to make grant dollars available for workforce development and the Authority's grant to the Futures/Arizona Pipeline Project. Mr. Ghelfi said he thought it would be in the Authority's best interest to work with nonprofits in the workforce world to come up with programs that support the Arizona Pipeline and use the ACF process for grant applications focused on workforce development.

Mr. Ghelfi referred to the suggested grant guidelines included in the Committee Member packages which have been revised to target an audience focused on workforce development.

Mr. Ghelfi explained he asked Bruce Liggett, Director of Human Services for Maricopa County, to review and comment on the revised guidelines, and Mr. Liggett suggested the Authority look at the strengths of other nonprofits to ensure the Authority's grant dollars can be leveraged so as to not duplicate services.

After further discussion and certain suggested changes by Committee Members, a motion was made by Mr. Westad and seconded by Mr. Stawiecki to recommend the grant guidelines presented, with the suggested changes from Committee Members, to the full Board for consideration and approval, and request an implementation plan from Ms. Scharbach and Mr. Ghelfi as to how the Arizona Pipeline/ACF plan will be put into motion.

The motion passed unanimously by a vote of (4-0).

4. UPDATES AND COMMENTS FROM CIC MEMBERS.

Ms. Scharbach explained that representatives of the Coffelt-Lamoreaux project may be requesting grant funds from the Authority to assist with their budget shortage in order to complete their community center – which may include a workforce development component.

ADJOURNMENT:

With no further business to come before the Community Investment Committee, the meeting adjourned at 12:36 p.m.